

ECA INTEGRATED SOLUTION BERHAD
[Registration No.: 202101031471 (1431771-P)]

MINUTES OF THE EXTRAORDINARY GENERAL MEETING OF ECA INTEGRATED SOLUTION BERHAD (“ECA” OR THE “COMPANY”) HELD AT MEETING ROOM 4, LEVEL 1, IXORA HOTEL PENANG, 3096 JALAN BARU, BANDAR PERAI JAYA, 13600 PERAI, PENANG, MALAYSIA ON THURSDAY, 20 AUGUST 2026 AT 10.00 A.M.

- Present : Tan Sri Abd Rahman bin Mamat (*Independent Non-Executive Chairman*)
Mr. Ooi Chin Siew (*Executive Director*)
Mr. Chua Lye Hock (*Executive Director/ Chief Executive Officer/ Chief Operating Officer*)
Dato’ Dr. Shanmughanathan A/L Vellanthurai (*Independent Non-Executive Director*) - *via video conferencing*
Puan Masleena binti Zaid (*Independent Non-Executive Director*)
Ms. Mary Low Shwee Hoon (*Non-Independent Non-Executive Director*)
Mr. Teo Chee Lian @ Teo Chee Liang (*Independent Non-Executive Director*)
- In Attendance : Mr. Chin Wai Yi (*Company Secretary*)
- Shareholders and Proxies : As per attendance list
- By Invitation : As per attendance list

1.0 CHAIRMAN

- 1.1 The Chairman, Tan Sri Abd Rahman bin Mamat welcomed all shareholders and guests to the Extraordinary General Meeting (“EGM”) of the Company.
- 1.2 The Chairman thereafter introduced the Board of Directors and the Company Secretary to the shareholders and proxies.

2.0 QUORUM

- 2.1 The Chairman informed that the quorum requirement had been met and called the meeting to order.

3.0 NOTICE OF MEETING

- 3.1 With the consent of the shareholders and proxies present, the notice convening the meeting, having been circulated to all members of the Company within the prescribed period, was taken as read.

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4.0 POLLING

- 4.1 At this juncture, the Chairman informed the meeting that pursuant to Rule 8.31A of the ACE Market Listing Requirements of Bursa Malaysia Securities Berhad, all the resolutions set out in the notice of the EGM must be voted by poll.
- 4.2 Pursuant to the Constitution of the Company, the Chairman then demanded for a poll to be taken on all the resolutions set forth in the notice of the EGM. The Chairman further informed the meeting that the Company had appointed GAP Advisory Sdn. Bhd. as Poll Administrator to conduct the poll voting process and TGS TW PLT as the Independent Scrutineer to verify the poll results.
- 4.3 The Chairman informed that the meeting shall go through all the resolutions set out in the notice of the EGM prior to holding the question and answer (“Q&A”) session to address questions raised by shareholders and proxies.
- 4.4 The Chairman further informed the meeting of the opening of the voting session, where the shareholders and proxies could cast and submit their votes during the proceeding of the meeting until the official announcement on the closure of the voting session.
- 4.5 The Chairman then proceed with the agenda of the notice of the EGM.

5.0 ORDINARY RESOLUTION 1

PROPOSED ESTABLISHMENT OF AN EMPLOYEES’ SHARE OPTION SCHEME (“ESOS”) OF UP TO 15% OF THE TOTAL NUMBER OF ISSUED SHARES OF ECA (EXCLUDING TREASURY SHARES, IF ANY) AT ANY POINT IN TIME OVER THE DURATION OF THE ESOS TO THE ELIGIBLE DIRECTORS AND EMPLOYEES OF ECA AND ITS SUBSIDIARIES (“PROPOSED ESOS”)

- 5.1 The Chairman informed that the first resolution on the agenda was to obtain shareholders’ approval on the Proposed ESOS, details of which were set out in the Circular to shareholders dated 4 August 2026.
- 5.2 The Chairman then put the motion to the meeting for consideration.

6.0 ORDINARY RESOLUTIONS 2 TO 9

PROPOSED ALLOCATION OF ESOS OPTIONS TO THE ELIGIBLE DIRECTORS AND CHIEF EXECUTIVE OF ECA UNDER THE PROPOSED ESOS (“PROPOSED ALLOCATION”)

- 6.1 The Chairman informed that following resolutions on the agenda are to obtain shareholders’ approval for the Board of Directors to authorise the ESOS Committee, at any time and from time to time throughout the duration of the Proposed ESOS, to offer and grant to each of the following persons:
 - a) Ordinary Resolution 2 - Tan Sri Abdul Rahman bin Mamat (Independent Non-Executive Chairman)
 - b) Ordinary Resolution 3 - Chua Lye Hock (Executive Director / Chief Executive Officer / Chief Operating Officer)

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- c) Ordinary Resolution 4 - Ooi Chin Siew (Executive Director)
- d) Ordinary Resolution 5 - Dato' Dr. Shanmughanathan A/L Vellanthurai (Independent Non-Executive Director)
- e) Ordinary Resolution 6 - Masleena binti Zaid (Independent Non-Executive Director)
- f) Ordinary Resolution 7 - Mary Low Shwee Hoon (Non-Independent Non-Executive Director)
- g) Ordinary Resolution 8 - Teo Chee Lian @ Teo Chee Liang (Independent Non-Executive Director)
- h) Ordinary Resolution 9 - Kang Ewe Kheng (Major Shareholder / Head of Design & Development (Senior Vice President))

6.2 The Chairman then put the motion of these resolutions to the meeting for consideration.

7.0 ORDINARY RESOLUTION 10

PROPOSED PRIVATE PLACEMENT OF UP TO 20% OF THE TOTAL NUMBER OF ISSUED SHARES OF ECA (ECLUDING TREASURY SHARES, IF ANY) TO THIRD PARTY INVESTORS TO BE IDENTIFIED LATER AT AN ISSUE PRICE TO BE DETERMINED LATER AND ANNOUNCED LATER ("PROPOSED 20% PRIVATE PLACEMENT")

7.1 The Chairman informed that Ordinary Resolution 10 on the agenda was to obtain shareholders' approval on the Proposed 20% Private Placement.

7.2 The Chairman further informed that the details and rationale for the Proposed 20% Private Placement were set out in the Circular dated 4 August 2026. The Chairman then put the motion of the resolution to the meeting for consideration.

8.0 ANY OTHER BUSINESS

8.1 The Chairman informed that there was no other business to be transacted of which due notice had been given in accordance with the Constitution of the Company and Companies Act 2016.

9.0 Q&A SESSION

9.1 After tabling all the resolutions set out in the notice of the EGM, the Chairman then invited and addressed questions from the shareholders and proxies present at the meeting, details of which were set out in Appendix A attached.

9.2 There being no further questions or comments, the Chairman closed the Q&A session.

10.0 POLLING

10.1 The Chairman directed for the closing of the registration of the shareholders and proxies for the meeting.

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- 10.2 The Chairman declared the polling closed 10.18 a.m. and adjourned the meeting for the Poll Administrator and Independent Scrutineers to tabulate the results of the poll. The meeting resumed at 10.20 a.m. for the declaration of the results of the poll.

11.0 ANNOUNCEMENT OF POLL RESULT ON ORDINARY RESOLUTION 1 PROPOSED ESOS

- 11.1 Ordinary Resolution 1 was voted by poll and the results of the poll were present to the meeting as follows:

Votes For		Votes Against	
No. of Votes	%	No. of Votes	%
346,137,225	100.0000	0	0.0000

- 11.2 Based on the above result, the Chairman declared that Ordinary Resolution 1 was carried. Accordingly, it was RESOLVED:

- 11.3 THAT subject to the approvals of all relevant regulatory authorities being obtained (where applicable), and to the extent permitted by law and the Constitution of the Company, approval be and is hereby given for the Board of Directors of ECA ("**Board**") to:-

- i. establish, implement and administer the Proposed ESOS during the duration of the Proposed ESOS for the eligible Directors and employees of ECA and its subsidiaries (excluding subsidiaries which are dormant, if any) ("**ECA Group**" or the "**Company**") who fulfil the eligibility criteria ("**Eligible Persons**") in accordance with the provisions of the Bylaws governing the rules, terms and conditions of the Proposed ESOS ("**Bylaws**"), a draft of which is set out in Appendix I of the circular to the shareholders of ECA dated 4 August 2026 in relation to the Proposed ESOS ("**Circular**");
- ii. determine the exercise price of the ESOS options based on the terms and conditions set out in the Bylaws;
- iii. allot and issue new ordinary shares in ECA ("**ECA Share(s)**" or "**Share(s)**") under the Proposed ESOS, and/ or transfer such number of ECA Shares from time to time to the Eligible Persons as may be required in connection with the implementation of the Proposed ESOS, provided that the total number of such ECA Shares to be issued under the Proposed ESOS shall not in aggregate exceed 15% of the total number of issued Shares (excluding treasury shares, if any) in the Company at any point in time over the duration of the Proposed ESOS;

Any new ECA Shares to be allotted and issued shall, upon allotment and issuance, rank equally in all respects with the existing ECA Shares save and except that such ECA Shares will not be entitled to any dividends, rights, allotments and/ or any other forms of distributions that may be declared, made or paid to shareholders where the entitlement date of which precedes the relevant date of issuance and allotment of such ECA Shares.

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Any transfer of any existing ECA Shares by the Company (vide treasury shares) under the Proposed ESOS, shall be subject to the provisions of the Constitution of ECA and rank in full for all entitlements, including dividends or other distributions declared or recommended in respect of the existing ECA Shares, the record date for which is on or after the date on which the ECA Shares are transferred to the Central Depository System accounts of the Proposed ESOS participants and shall in all other respects rank equally with other existing ECA Shares in issue;

- iv. add, amend, modify and/ or delete all or any part of the terms and conditions as set out in the Bylaws governing the Proposed ESOS from time to time provided that such addition, amendment, modification and/ or deletion are effected in accordance with the provisions of the Bylaws, and to do all such acts and to enter into all such transactions, arrangements and agreements as may be necessary or expedient in order to give full effect to the Proposed ESOS;
 - v. do all things necessary and make the necessary applications to Bursa Malaysia Securities Berhad (“**Bursa Securities**”) for the listing of and quotation for new ECA Shares that may, hereafter from time to time, be allotted and issued under the Proposed ESOS; and
 - vi. to appoint and authorise a committee (“**ESOS Committee**”) by which the Proposed ESOS will be administered in accordance with the Bylaws by the said ESOS Committee, who will be responsible for, amongst others, implementing and administering the Proposed ESOS. The members of the ESOS Committee shall comprise such number of Directors and/ or senior management personnel of the Group to be identified from time to time.
- 11.4 THAT the Board be and is hereby authorised to give effect to the Proposed ESOS with full power to assent to any conditions, modifications, variations and/ or amendments in any manner as may be required by the relevant authorities and to deal with all matters relating thereto and to take all such steps and do all acts, deeds and things as they may consider necessary and/ or expedient to implement, finalise and give full effect to the Proposed ESOS;
- 11.5 THAT pursuant to Section 85 of the Companies Act 2016 (“**Act**”), approval be and is hereby given to waive the statutory pre-emptive rights of the shareholders of the Company to be offered new shares of the Company ranking equally to the existing issued Company’s shares arising from any issuance of new Company’s shares to the Eligible Persons pursuant to the Proposed ESOS;
- 11.6 AND THAT the draft Bylaws as set out in Appendix I of the Circular and which is in compliance with the ACE Market Listing Requirements of Bursa Securities (“**Listing Requirements**”), be and is hereby approved and adopted.
- 12.0 ANNOUNCEMENTS OF POLL RESULT ON ORDINARY RESOLUTIONS 2 TO 9 PROPOSED ALLOCATION**
- 12.1 Ordinary Resolution 2 to 9 were voted by poll and the results of the poll were presented to the meeting as follows:

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	Votes in Favour		Votes Against	
	No of Votes	%	No of Votes	%
Ordinary Resolution 2	345,637,225	100.0000	0	0.0000
Ordinary Resolution 3	222,956,231	100.0000	0	0.0000
Ordinary Resolution 4	230,238,543	100.0000	0	0.0000
Ordinary Resolution 5	345,937,225	100.0000	0	0.0000
Ordinary Resolution 6	346,137,225	100.0000	0	0.0000
Ordinary Resolution 7	346,137,225	100.0000	0	0.0000
Ordinary Resolution 8	346,137,225	100.0000	0	0.0000
Ordinary Resolution 9	278,616,676	100.0000	0	0.0000

12.2 Based on the above result, the Chairman declared that the Ordinary Resolutions 2 to 9 were carried. Accordingly, it was RESOLVED:

12.3 THAT, subject to the passing of the Ordinary Resolution 1 and the approvals of the relevant authorities being obtained, approval be and is hereby given to the Board to authorise the ESOS Committee, at any time and from time to time throughout the duration of the Proposed ESOS, to offer and grant to each of the following persons:-

- a) Tan Sri Abd Rahman bin Mamat (Independent Non-Executive Chairman)
- b) Chua Lye Hock (Executive Director / Chief Executive Officer / Chief Operating Officer)
- c) Ooi Chin Siew (Executive Director)
- d) Dato' Dr. Shanmughanathan A/L Vellanthurai (Independent Non-Executive Director)
- e) Masleena binti Zaid (Independent Non-Executive Director)
- f) Mary Low Shwee Hoon (Non-Independent Non-Executive Director)
- g) Teo Chee Lian @ Teo Chee Liang (Independent Non-Executive Director)
- h) Kang Ewe Kheng (Major Shareholder / Head of Design & Development (Senior Vice President))

Provided always that:-

- i. he/ she does not participate in the deliberation or discussion of his/ her own allocation;
- ii. not more than 10% of the new ECA Shares which may be made available under the Proposed ESOS shall be allocated to him/ her, if he/ she, either singly or collectively through persons connected to him/ her, holds 20% or more of the total number of issued shares of ECA (excluding treasury shares), if any;
- iii. not more than 50% of the total number of ECA Shares which may be made available under the Proposed ESOS shall be allocated to the Directors and senior management (As determined by the ESOS Committee from time to time) of the Group (excluding subsidiary companies which are dormant); and
- iv. subject always to such terms and conditions and/ or any adjustments which may be made in accordance with the provisions of the Bylaws, the Listing Requirements, or any prevailing guidelines issued by Bursa Securities or any other relevant authority, as amended from time to time.

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- 12.4 THAT pursuant to Section 85 of the Act, approval be and is hereby given to waive the statutory pre-emptive rights of the Company to be offered new shares of the Company ranking equally to the existing issued Company's shares arising from any issuance of new Company's shares to the above Directors of ECA Group pursuant to the Proposed ESOS.
- 12.5 AND THAT subject always to such terms and conditions and/ or adjustments which may be made in accordance with the Bylaws, the Board be and is hereby authorised to take such steps as necessary or expedient to implement, finalise or to give full effect to the Proposed Allocation with full power to assent to any terms, conditions, modifications, variations and/ or amendments as may be imposed and/ or permitted by the relevant authorities.

**13.0 ANNOUNCEMENT OF POLL RESULT ON ORDINARY RESOLUTION 10
PROPOSED 20% PRIVATE PLACEMENT**

- 13.1 Ordinary Resolution 10 was voted by poll and the results of the poll were presented to the meeting as follows:

Votes For		Votes Against	
No. of Votes	%	No. of Votes	%
346,137,225	100.0000	0	0.0000

- 13.2 Based on the above result, the Chairman declared that the Ordinary Resolution 10 was carried. Accordingly, it was RESOLVED:
- 13.3 THAT subject to the passing of Ordinary Resolution 10 and subject to all approvals being obtained from the relevant authorities and/ or parties, approval be and is hereby given to the Board to issue and allot up to 146,497,227 new Shares, representing approximately 20% of the existing total number of ECA Shares ("**Placement Share(s)**") to third party investor(s) to be identified later at an issue price to be determined later by the Board upon such terms and conditions as disclosed in the Circular.
- 13.4 THAT pursuant to Section 85 of the Act, approval be and is hereby given to waive the statutory pre-emptive rights of the existing shareholders of the Company to be offered new Shares ranking equally to the existing issued ECA Shares arising from any allotment and issuance of new Shares pursuant to the Proposed 20% Private Placement.
- 13.5 THAT the issue price of the Placement Shares will be determined based on a discount of not more than 20% to the 5-day volume-weighted average market price of the Shares up to and including the last trading day immediately preceding the Price-Fixing Date.
- 13.6 THAT the Directors be and are hereby authorised to utilise the proceeds to be derived from the Proposed 20% Private Placement for such purposes as set out in the Circular and the Board be and is hereby authorised with full power to vary the manner and/ or purpose of the utilisation of such proceeds from the Proposed 20% Private Placement in the manner as the Board may deem fit, necessary and/ or expedient, subject (where required) to the approval of the relevant authorities and in the best interest of the Company.

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- 13.7 THAT such Placement Shares will, upon allotment and issuance, rank equally in all respects with the existing ECA Shares, save and except that the Placement Shares will not be entitled to any dividends, rights, allotments and/ or any other forms of distribution where the entitlement date precedes the relevant date of allotment and issuance of the Placement Shares.
- 13.8 THAT the Directors be and are hereby empowered and authorised to do all acts, deeds and things and to execute, sign, deliver and cause to be delivered on behalf of the Company all such documents and/ or arrangements as may be necessary to give effect and complete the Proposed 20% Private Placement and to assent to any conditions, modifications, variations and/ or amendments in any manner as may be required by the relevant authorities or as the Directors may deem necessary in the best interest of the Company and to take such steps as they may deem appropriate, necessary and/ or expedient in order to implement, finalise, give full effect and to complete the Proposed 20% Private Placement.
- 13.9 AND THAT this resolution constitutes a specific approval for the issuance of securities in the Company contemplated herein and shall continue to be in full force and effect until all Placement Shares to be issued pursuant to or in connection with the Proposed 20% Private Placement have been duly allotted and issued in accordance with the terms of the Proposed 20% Private Placement.

14.0 CONCLUSION

- 14.1 There being no other business to be transacted, the meeting concluded at 10.22 a.m. with a vote of thanks to the Chair.

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Appendix A

No.	Questions	Answers
1.	What is the visibility of demand and customer commitment for the new facility, and whether the Company had secured sufficient customer demand before proceeding with the construction of the facility?	The existing factory is substantially occupied and has limited capacity to cater for new customers. In view thereof, the new facility to be constructed is meant to support tendering of new projects, particularly with multinational corporations, as potential customers would be required to assess the Company's facilities and capacity before awarding contracts. Furthermore, due to strict customer non-disclosure agreements (“NDAs”) and intellectual property (“IP”) confidentiality requirements, production floor space and manufacturing lines cannot be shared among different customers. Consequently, the need for physically segregated facilities necessitates dedicated capacity expansion to secure new customers and business.
2.	Which regions are the Company's overseas customers from?	The Company's overseas customers base is gradually expanding and includes customers in the United States and Europe.
3.	What is the scale and purpose of the new four-storey factory as compared to the existing factory of the Company?	The Company's existing factory is utilised for its current operations while the new four-storey factory is meant to cater for the business expansion of the Company and its subsidiaries.